



The Tiger Team, a task force of union members, managers and a physician in Southern California, conducts regular site visits to help local facilities identify risks and reduce workplace injuries. It is a collegial, informed approach that has helped some teams cut injuries by half. Here's how the team does it:

1	IDENTIFY AT-RISK DEPARTMENTS	Review injury trend reports and People Pulse workplace safety index scores for departments struggling with safety.
2	HUDDLE	Before the visit, meet to review department injuries and speak with the manager or co-leads about the department's challenges.
3	LOOK FOR ROOT CAUSES	During the visit, look for hazards and root causes of problems. Observe how work is done, especially when people are moving patients and using equipment. Ask staff about <i>their</i> safety concerns and practices.
4	DEBRIEF	After the site visit, share urgent safety issues with the host team's co-leads for immediate follow up. Later, provide a formal written report of findings.
5	FOLLOW UP	Three months after the initial visit, check back with the department to determine the status of safety issues and their resolution.

